

# TRAINING SCHOOL SPORT MANAGERS TO RESOLVE DISPUTES

#### **Nuno Delicado**



congrés mundial d'esport escolar a Catalunya congreso mundial de deporte escolar en Cataluña world congress of school sport at Catalonia

Barcelona, Nov 13th, 2009

#### **Sport disputes**

**Bullying/violence** 

Doping

**Discipline** 

Gender

Harassment

**Player transfers** 

**Employment/sacking** 

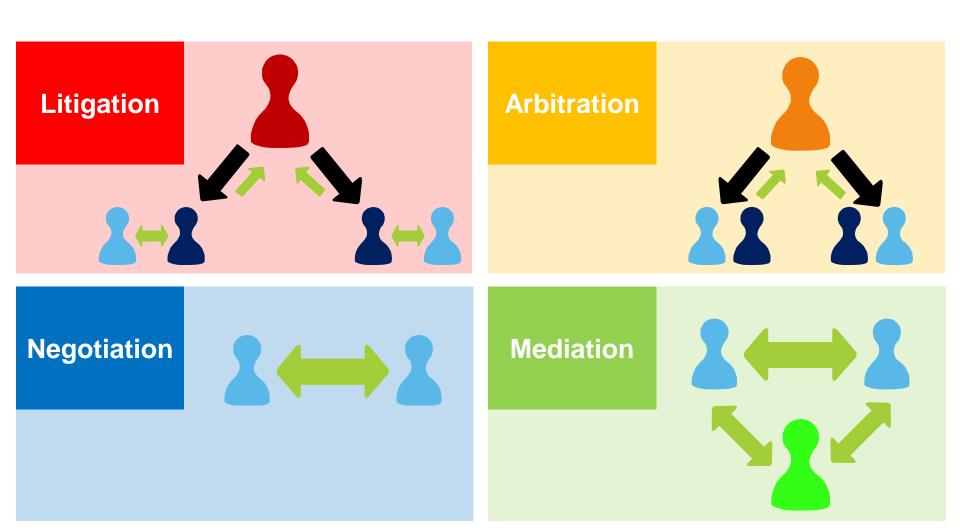
Team selection/roles

**Image rights** 

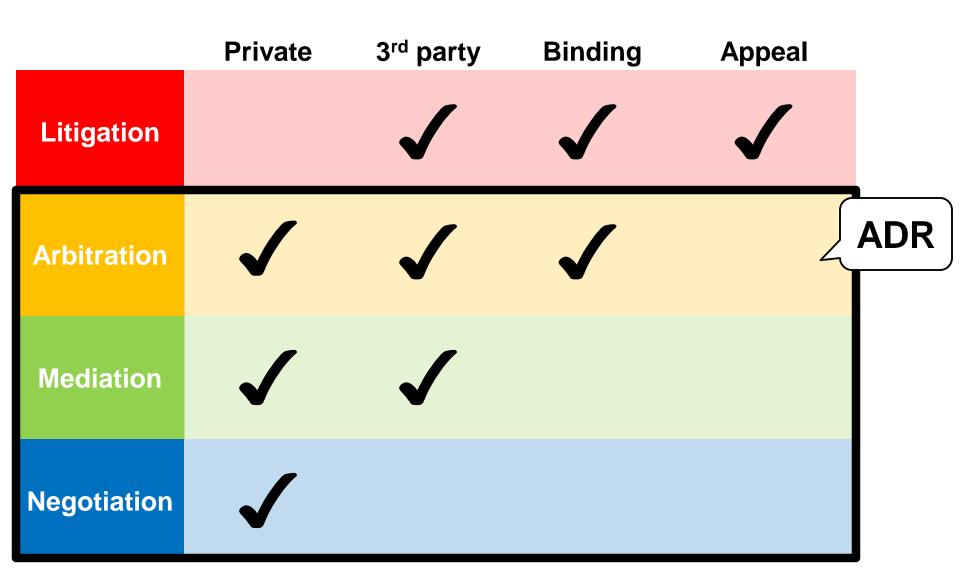
Referee decisions

**Sponsorships** 

#### Dispute resolution processes



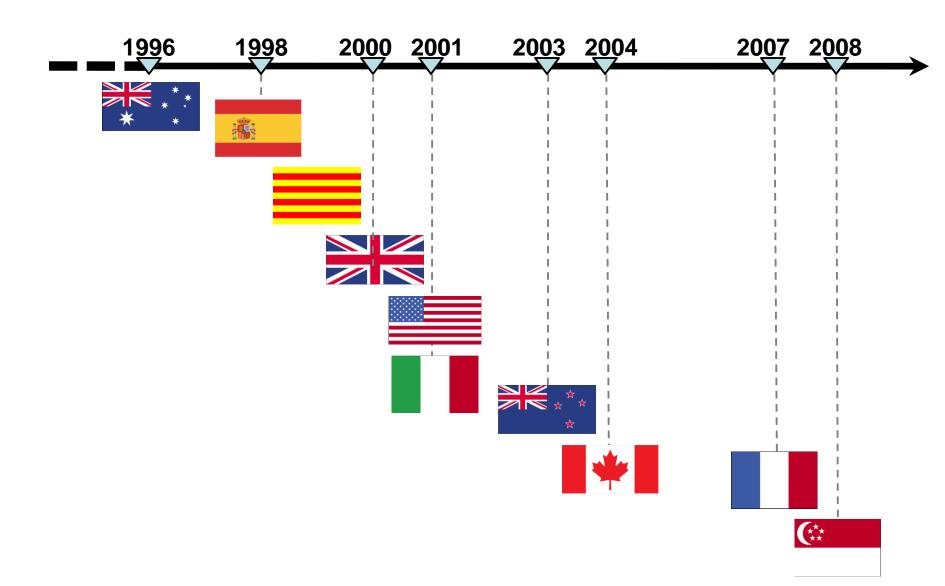
#### Dispute resolution processes



#### Dispute resolution in sport

1<u>98</u>3 1<u>99</u>9 2000+ Litigation Referees, **Court of Arbitration Disciplinary** for Sport **Arbitration Committees** (CAS) **National Sport** Informal by **Dispute Centers** sport leaders Mediation **Mediation** in CAS **Sport Ombudsperson Parties Negotiation** resolving own disputes

#### **Sport dispute centers**



#### Why does this matter?

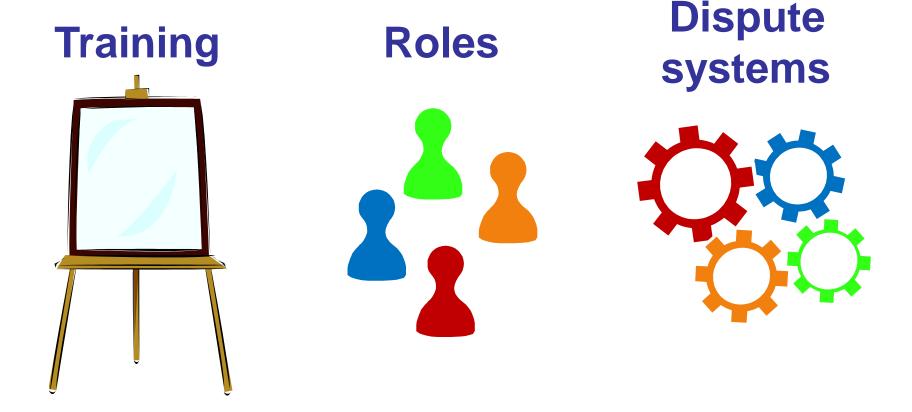
#### **Conflict generates costs**

- Stress, low morale
- Lost athletes, supporters, collaborators
- Wasted time and resources

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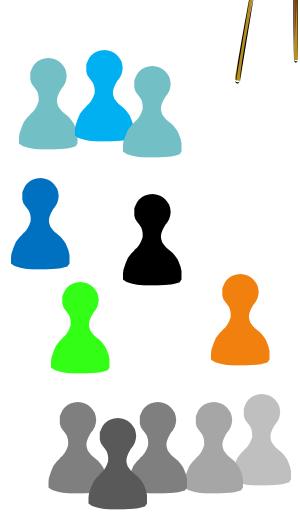
#### Why does this matter?

Costs can be minimized



### **Training: formal & informal**

- People skills
  - Communication
  - Relationship building
  - Leadership
- Dispute management
  - Rules/policies
  - Negotiation
  - Mediation



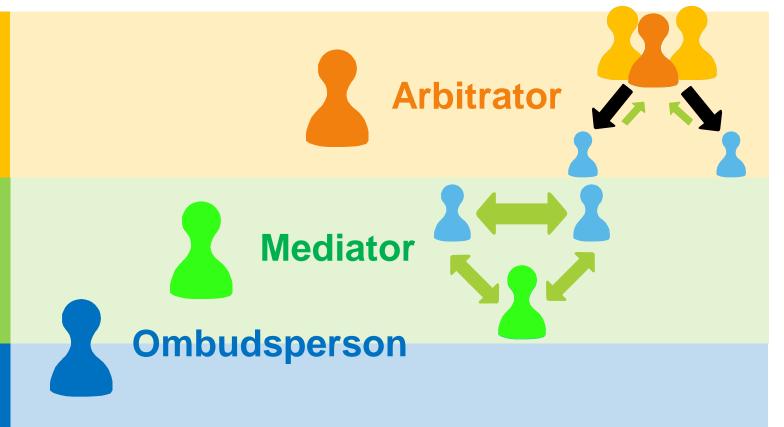
#### Dispute resolution roles



**Arbitration** 

**Mediation** 

**Negotiation** 



# **Bringing it all together: Dispute systems**

**Arbitration** 

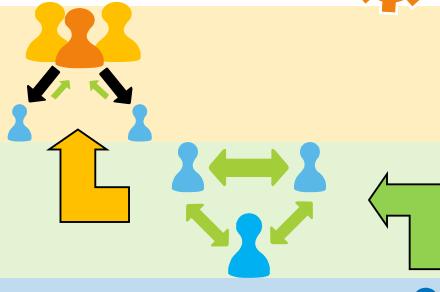
**Mediation** 

**Negotiation** 



**Prevention** 





Self-resolution



**Ombudsperson** 



**Rules & communication** 

#### **School Sport Australia**



Arbitration (?)



Appeal panel makes final decision



 SSA Welfare Committee may recommend further action



 Team management decides, consulting with school sport association





Team management talks to student(s) & others



**Prevention** 



- Rules & communication
- Codes of Conduct
- Student Participation Agreements

#### What can we do?

## School sport manager

- Look for formal and informal training
- Focus on great communication
- Contribute to school sport rules/policies
- Act and develop as a mediator

## School Principal

- Create training opportunities
- Publish a Sport Manual
- Hire a school ombudsperson
- Launch a student mediation project

## School sport organization

- Implement a training program
- Propose standard Codes of Conduct
- Publish a Dispute Manual
- Launch a school sport dispute system



## **GRÀCIES!**

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